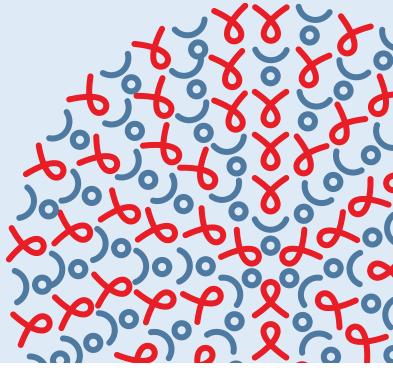


MEETING TARGETS AND MAINTAINING EPIDEMIC CONTROL (EPIC) PROJECT

COOPERATIVE AGREEMENT NO. 7200AA19CA00002

# Strategic Considerations for Mitigating the Impact of COVID-19 on Key-Population-Focused HIV Programs

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### Introduction

COVID-19 is a serious global pandemic with more than 1 million confirmed cases and 64,000 deaths. While about 97–99% of individuals infected with coronavirus recover, a high proportion of cases requires hospitalization, and people over 65 and those with some underlying medical conditions experience higher mortality. As the virus spreads, the COVID-19 pandemic has the potential to quickly overwhelm health systems. While cases are currently concentrated in Europe, East Asia, and the Americas, the COVID-19 pandemic now spans 183 countries. The potential impact in countries in the Caribbean, Africa, and Southern Asia, which may have lower-capacity health systems and large vulnerable populations, is still unknown. Appropriate precautions and mitigation strategies must be developed and implemented across all public health sectors to prevent potentially devastating outcomes.

As COVID-19 disrupts health systems and affects human health globally, it is crucial to protect those most impacted by COVID-19, sustain gains made to address other infectious diseases, and maintain people's access to life-saving health services. A critical priority during the COVID-19 pandemic is ensuring continuity of treatment and support for viral suppression among people living with HIV (PLHIV) and helping those who are at risk of HIV acquisition remain HIV negative. This resource offers strategies to reduce the impact of COVID-19 on key population program beneficiaries and staff while safely maintaining access to HIV prevention, care, and treatment services.

### **Key Populations and COVID-19**

Members of key populations (KPs)—including sex workers (SWs), men who have sex with men (MSM), people who inject drugs (PWID), and transgender (TG) people—are particularly vulnerable to COVID-19. Several factors that elevate KPs' risk of HIV acquisition may also place them at higher risk of acquiring coronavirus, such as high mobility and close physical contact with others through social and sexual practices. KP individuals living with HIV who are not on antiretroviral therapy (ART) and not virally suppressed may have a compromised immune system, which may place them at higher risk of coronavirus acquisition and COVID-19 morbidity and mortality. Furthermore, emerging evidence shows that groups already experiencing a disproportionate burden of poverty and marginalization are more affected by severe COVID-19 complications, in part because of a greater concentration of underlying health conditions.

EpiC is a global cooperative agreement dedicated to achieving and maintaining HIV epidemic control. It is led by FHI 360 with core partners Right to Care, Palladium International, Population Services International (PSI), and Gobee Group.

<sup>&</sup>lt;sup>1</sup> JHU (2020, April 5) JHU Coronavirus COVID-19 Global Cases by the Center for Systems Science and Engineering (CSSE) at John Hopkins University. <u>Link</u>.

<sup>&</sup>lt;sup>2</sup> Based on 1-3% COVID-19 mortality. NY Times (2020, March 19). Coronavirus death rate in Wuhan is lower than previously thought, study finds. <u>Link</u>.

Stigma and discrimination experienced by KP members in health care settings limit access to and uptake of HIV services and will also likely affect their access to COVID-19-related services. Moreover, concerns about potential exposure to COVID-19 in health facilities may lead to interruptions in treatment and other essential services for KP members living with HIV. For KP individuals who are HIV-negative, the COVID pandemic may reduce their access to pre-exposure prophylaxis (PrEP) and other prevention services.

At the same time, the lives of KP members and KP program implementers are likely to become significantly more difficult because of measures to prevent the spread of COVID-19. Directives to stock up on staples and avoid movement are difficult, if not impossible, for individuals who live day-to-day as many members of KPs do. Access to information is difficult for individuals and communities who may not have consistent internet or other trustworthy news sources, leading to further misinformation, confusion, and panic.

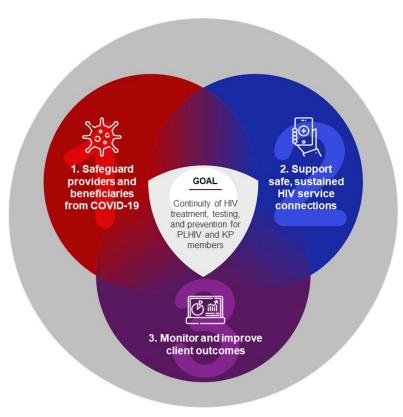
Crises such as pandemics also lead to increases in violence within relationships; this situation is likely to be exacerbated by forced physical distancing and shelter-in-place measures and by economic distress caused by widescale job losses that will harm the most vulnerable first. Individuals forced to live with abusive families or to hide their sexual orientation or gender identity in order to have access to shelter, all while dealing with increased social isolation, may also experience increased anxiety and depression. Additionally, physical distancing measures to prevent the spread of coronavirus may affect the livelihood and safety of sex workers; many will have fewer clients, increasing the risk of homelessness and the need to accept riskier clients. The closing of bars and other hot spots may also cause sex workers to move from a more protected environment to street-based activities. Finally, bans such as those that limit access to tobacco products may support healthier populations who are less susceptible to severe complications, but they can harm individuals who use tobacco to cope—especially those for whom tobacco use is part of a harm reduction strategy. They can also mean that individuals and families are left to weather nicotine or other withdrawal symptoms in an already highly tense and contained environment.

Program implementers, especially those moving through the community, may face unique risks, such as accusations of spreading COVID-19. Indeed, several KP peers have already been arrested after such accusations involved local law enforcement authorities. They also face increased mental health strain as they themselves lose access to previous coping methods that involved in-person support while attempting to support others in their communities dealing with even less access to necessary services, goods (including food), and shelter. HIV program staff, such as health facility staff and community-based cadres providing outreach services, are also at heightened risk of COVID-19 because of their proximity to program beneficiaries and other patients—a risk that they may not fully understand or for which they do not know how they will be supported if they do contract COVID-19.

HIV programs, and in particular those that cater to KPs, must put measures in place to help mitigate the impact of the COVID-19 pandemic on access to HIV prevention, care, and treatment services while simultaneously promoting the safety of staff and program beneficiaries.

### **Strategy**

This strategy is intended to support KP-focused HIV programs mitigate the impact of COVID-19. Developed for KP-focused HIV programs implemented or supported by FHI 360 in the Caribbean, Asia, and Africa, it may be used and adapted more broadly. Mitigation strategies refer to efforts to reduce exposure to and impact of COVID-19 on HIV program beneficiaries and staff and safely maintain HIV services within KP-focused HIV programs. Not included herein are strategies for responding to COVID-19 directly. This is a living document that will be updated frequently to reflect the rapidly changing context of COVID-19 and its impact on KP members, staff, and programs.



The considerations and approaches listed as part of this strategy aim to support the continuation of HIV services for PLHIV and KPs through:

- 1. Safeguarding providers and beneficiaries from COVID-19
- 2. Supporting safe, sustained HIV service connections
- 3. Monitoring and improving client outcomes

### 1. Safeguard providers and beneficiaries from COVID-19

HIV programs can support continuation of HIV services during the COVID-19 pandemic by supporting the health of program staff, providers, and beneficiaries through preventing COVID-19 infection, supporting links to COVID-19-related screening and care, and addressing the holistic well-being of providers and beneficiaries.

### 1.1. Prevent COVID-19 infection among program staff and beneficiaries

- 1.1.1. Train all staff on COVID-19 transmission, symptoms, prevention methods, and implications for PLHIV; e.g., clients on ART versus clients not on ART, clients with viral load (VL) suppression versus those who are not suppressed, PLHIV with comorbidities, HIV-tuberculosis (TB) coinfected clients, the elderly, etc.
- 1.1.2. Develop or adapt social and behavior change (SBC) materials to support adoption of COVID-19 prevention behaviors and use of relevant personal protective equipment (PPE) for staff and beneficiaries with a focus on PLHIV.
- 1.1.3. Ensure adequate supply of soap and water for handwashing, alcohol-based hand sanitizer, face masks, thermometers, and other PPE at facility and community levels

- (such as tissues or cloth masks to cover faces if disposable face masks are in short supply).
- 1.1.4. Review, revise, or create flexible staff/facility strategic operating procedures (SOPs) to integrate COVID-19 prevention practices into HIV programming. These include frequent handwashing; regular/daily health checks of staff (e.g., taking temperature); avoiding crowded areas and social gatherings; developing procedures for staff exhibiting COVID-19 symptoms (e.g., testing locations, quarantine, designated staff to report results and status, and no-work policy for staff who test positive for COVID-19 or are ill); making accommodations for staff who feel uncomfortable performing assigned tasks due to COVID-19 risk, especially in the absence of PPE and where staff care for elderly or have a compromised immune system; and crosstraining staff and task-shifting to fill gaps caused by absent staff.
- 1.1.5. Provide reliable information on COVID-19 to program beneficiaries that reiterates HIV core messages and is adapted to their realities.
  - Offer real-time accurate information that clearly explains what COVID-19 is, discusses individual prevention measures tailored to KP members' lives, clarifies the rationale for social distancing and other societal prevention measures, and explains possible consequences of infection. Directly address misperceptions and myths about COVID-19, especially those related to individuals living with HIV (e.g., the myth that ART prevents COVID-19 infection).
  - Support activities that increase KP members' access to information, such as airtime for peer educators so they can provide education via mobile platforms.
  - Reiterate messages such as the importance of adhering to ART in the context of COVID-19 (e.g., that having a stronger immune system will help individuals have less severe complications if they acquire COVID-19).
  - Create alternative spaces, including on virtual platforms, where community
    members brainstorm together and discuss harm reduction strategies that
    minimize COVID-19 exposure while taking into account that many suggested
    prevention strategies can result in other harms (e.g., loss of food or shelter due
    to an inability to engage in sex work).

### 1.2. Support links to COVID-19-related screening and care among beneficiaries and staff

- 1.2.1. List nearby COVID-19 testing locations/options and isolation facilities; include online resources and hotlines for COVID-19 information.
- 1.2.2. Develop a protocol for how to respond to beneficiaries if they themselves, or their recent contacts, experience COVID-19 symptoms or test positive. (Refer to World Health Organization or local guidelines.)
- 1.2.3. Support pre-screening of HIV program clients for COVID-19 symptoms online or at the community level, including screening of contact/exposure to confirmed/suspected COVID-19 cases. Exposed individuals should be advised and supported, if need be, to self-quarantine for 14 days. If they are ART clients, they should be advised to avoid ART clinics until cleared of possible COVID-19 infection. Adapt national tools and standards for COVID-19 screening and integrate into program communication channels (such as on the Online Reservation App) to refer clients to appropriate

- COVID-19 care resources/sites and away from ART facilities to protect ART staff and other ART clients.
- 1.2.4. Establish procedures to track all program beneficiaries who have COVID-19 and who may be admitted to hospital or quarantined at home in order to ensure that infected PLHIV maintain access to ART. Also develop procedures for ART distribution at facility and community levels in alignment with infection prevention and control measures.

### 1.3. Address broader needs of KP members that may be exacerbated by COVID-19

- 1.3.1. Directly respond to the increase in poor mental health outcomes that arise from COVID-19 fears and social isolation.
  - Create or build on infrastructure for KP members to support one another, such as buddy systems.
  - Help KP members stay connected, including through organizing online or phonebased activities that are informative and allow for social connection.
  - Increase the mental health support available to beneficiaries through online and virtual platforms.
  - Help KP members identify positive and negative coping mechanisms.
- 1.3.2. Train health care workers on the increased risk of intimate partner violence and other forms of violence that beneficiaries may face during the pandemic. Encourage health care workers to continue to identify cases of violence, especially in required program approaches such as PrEP services and index testing.
- 1.3.3. Provide appropriate support to beneficiaries who disclose violence (including online or phone-based first-line support).
- 1.3.4. Consider asking case managers who normally provide support only to PLHIV to also track the services received by individuals who report violence, regardless of their HIV status. At a minimum, this should be done for those who are initiating PrEP.
- 1.3.5. Check violence response services routinely to avoid referral to services that have been halted in light of COVID-19. For example, routinely check the functionality of hotlines and the availability of services such as post-exposure prophylaxis and emergency contraception in emergency departments before referring individuals to those services.
- 1.3.6. Engage counselors and social workers to provide mental health services—including through virtual platforms.
- 1.3.7. Advocate for inclusive COVID-19 support services, such as nutrition assistance to those who cannot work, that are also accessible to KP members (e.g., minimize barriers related to requirements around identification or official notice of unemployment). Keep updated lists of the services available and help individuals

- navigate access to these services (including nutrition, safe housing, and child support services).
- 1.3.8. Provide guidance and tips to KP members who are deciding whether and how to engage in online programming as more activities shift to this medium. Help them decide how much information they can safely provide about themselves in online settings (e.g., what can be said in a chat with an outreach worker versus in a closed Facebook group).
- 1.3.9. Integrate into staff guidance, SOPs, and job aids the importance of nonstigmatizing care for anyone with COVID-19, related symptoms, or for other reasons such as stigma related to KP or HIV status. For example, refer to people affected by COVID-19 as "people who have COVID-19," "people who are being treated for COVID-19,", or "people who are recovering from COVID-19." Do not refer to them as "cases," "victims," or other stigmatizing language that defines a person's identity by COVID-19.

# 1.4. Consider KP program implementer safety holistically

- 1.4.1. Work with National AIDS Control programs, ministries of health, local authorities, and other relevant parties to ensure that community-based activities are understood as pro-health and not as increasing the spread of COVID-19.
- 1.4.2. Share written permissions with peers and others doing outreach that can be presented to law enforcement and others as needed. If commodity amounts change to compensate for fewer outreach activities, provide written authorization to those delivering goods such as condoms, methadone, or ART.

## SUPPORTING CSO RESPONSE PLANS

Community service organizations (CSOs) are central to the HIV response globally, and the safety and health of their staff are paramount in the context of COVID-19. CSOs should be supported to consider how to respond when staff are at particular risk for COVID-19 or if they have become infected.

### Considerations include:

- Establishing strong links to COVID-19 testing and care for infected staff for rapid recovery
- Naming contact people to communicate with infected staff and provide updates
- Immediate testing of potentially exposed coworkers (and others)
- Immediate communication of service disruptions due to COVID-19 (to beneficiaries and FHI 360)
- Legal support provided to outreach workers if they are arrested
- Facility sanitation process
- Quarantine and work-fromhome procedures for noninfected staff
- 1.4.3. Explain the evolving situation and its potential risks to outreach and other workers and describe their rights as implementers (such as the organization's commitment to provide a lawyer if workers are arrested during outreach or support that will be

- provided if the worker is exposed to COVID-19). Help individual workers assess their own risks (for example, due to underlying health conditions or ill relatives at home) and decide together on the level of risk workers will be asked to take on.
- 1.4.4. Consider having outreach workers share information on COVID-19 with the community beyond KPs (for example, pass out sanitizer and information on COVID-19 symptoms during outreach) in order to bolster the image of the program and its implementers, which may also improve their safety.
- 1.4.5. Provide physical distancing and infection prevention and control guidance to all project staff and front-line staff. Ensure compliance to self-isolation and other guidance in case of exposure to other people with COVID-19 or related symptoms. Provide special guidance to HIV-positive project staff and front-line workers.
- 1.4.6. Make mental health support available to front-line workers and project staff and encourage the use of these services, including by making mental health check-ins systematic (such as during regularly scheduled supervision). Support workers new to implementing online programs: review appropriate data management procedures, provide safety tips for working from home, and share any local laws or policies that dictate what can be said online about COVID-19. This is especially important in contexts where statements about government responses to COVID-19 can result in legal action.

### 2. Support safe, sustained HIV service connections

HIV programs can support safe and sustained HIV service connections by integrating physical distancing measures in line with local and national efforts. This includes connecting with clients virtually and offering convenient long-term dispensing, pick-up, and delivery options for HIV commodities, services, and medications.

### 2.1. Prepare programs for physical distancing

- 2.1.1. Consider collecting contact information for beneficiaries on a voluntary basis and, with permission, contact them via the medium shared (phone number, email address, and/or preferred social media). This data should be collected using a form that does not disclose KP or HIV status to help maintain confidentiality.
- 2.1.2. Tell beneficiaries and staff how information shared using online and phone-based services will be kept confidential and provide guidance on the types of information they can safely share in different online spaces.
- 2.1.3. Prepare community outreach staff (including case managers, peer educators, and navigators) to work from home or remotely; give them access to devices (such as tablets/phones) and airtime and/or mobile data plans to stay connected with their CSO, program support team, and beneficiaries in their cohort.
- 2.1.4. Prepare clinics and clinic staff to manage increased patient volume and screening. Appointment booking systems (e.g., the Online Reservation App ORA) can help clinics manage client flow by forward triaging clients before they arrive at the clinic. Clinic staff should also use HIV risk assessments to prioritize HIV testing efforts and

- use COVID-19 screening to link clients to providers who offer COVID-19-related services.
- 2.1.5. Help clinics procure and use devices (tablets and smartphones) and mobile data plans to offer telemedicine services, such as providing routine counseling and preappointment COVID-19 screening virtually. In some settings, approval of the relevant government body is required for these measures to be put in place.
- 2.1.6. Share regular updates with beneficiaries on any policies that affect clinic operations or outreach strategies, using contact lists of outreach staff.

### 2.2. Continue delivery of HIV outreach services

- 2.2.1. If any physical peer outreach is still possible and advisable, reduce physical contact and large gatherings. For example, reduce frequency of outreaches, limit maximum number of participants, or increase the number of service delivery points to avoid overcrowding, and where possible, consider prioritizing clients at high risk of COVID-19 to receive virtual case management and to remain at home. Minimize touching by delivering prepackaged prevention materials (e.g., place condoms and lubricants in paper bags and leave them at a central location for easy access).
- 2.2.2. Explore the use of social network outreach to maintain contact with beneficiaries online and reduce or end physical or hotspot-based outreach. Leverage commonly used channels such as phone calls, SMS, and WhatsApp and other social media

fhi360.org/goingonline apps for audiences with better internet connectivity. This may require co-training

- outreach staff with remote experts and local skilled community members, developing guidance and tools for safe and confidential outreach, and providing new mobile devices and airtime to conduct online outreach.
- 2.2.3. Develop new social media channels or boost existing platforms to disseminate HIV program messages, including those related to COVID-19.
- 2.2.4. Use hotlines, e-referral, or online booking platforms (e.g., Online Reservation App) to virtually link clients to HIV services, including to facility-based services and

### VIRTUAL CONNECTING WHILE PHYSICAL **DISTANCING**

Going Online is a framework and set of approaches for HIV programs to conduct outreach and service delivery through online and mobile platforms.

Support continuation of HIV services during the COVID-19 pandemic with these approaches:

- Maintain contact with beneficiaries and reach new audiences with social network outreach.
- Support PLHIV through virtual case management.
- Screen and consult with patients virtually using telemedicine to reduce unnecessary clinic visits.
- Manage outreach, referrals, clinic reporting, and case management with electronic data systems (using the Online Reservation App).

Learn more:

- connections to ARVs, PrEP, and HIV self-testing, as relevant. Virtual referrals help avoid the need to meet clients in person. Modify clinic intake forms to record referral source instead of collecting paper referrals.
- 2.2.5. Use virtual support groups and communication channels for beneficiaries to report experiences of violence, stigma, discrimination, and economic distress to staff who are trained to respond to such disclosures. Use encrypted platforms for communication and explain to participants the risks and rules for maintaining privacy and security.
- 2.2.6. Ensure an uninterrupted supply of commodities such as condoms and lubricants at community distribution points, including by providing multimonth dispensing to allow for less frequent pickups (where stock allows).

### 2.3. Continue delivery of HIV testing services

- 2.3.1. Expand options for HIV testing services that will reduce clinic walk-ins and physical contact, such as HIV self-testing, facility pick-up, peer delivered, at-home testing, home delivery, and testing at private labs.
- 2.3.2. Consider home blood collection for relevant testing services.
- 2.3.3. Expand the use of social network strategies, such as the enhanced peer outreach approach, for creating demand for HIV testing, noting that online social networks may expand during physical distancing.
- 2.3.4. Ensure the continued capacity to perform confirmatory HIV testing for clients screened in the community and provide immediate access to ART to those diagnosed HIV positive.

### 2.4. Continue delivery of ART and PrEP services

- 2.4.1. Advise clients with influenza-like illness/COVID-19 symptoms not to come to the ART clinic. If appropriate, they can be referred for COVID screening or send a relative to pick up medications.
- 2.4.2. Where possible, ART clinic staff should not be assigned to direct COVID patient care in order to avoid exposure, infection, and possible quarantine of the entire ART clinic staff.
- 2.4.3. Clinics should rapidly scale up multimonth dispensing (MMD) of ART, PrEP, and other comorbidity medications for clients, including TB preventive therapy, anti-TB drugs, and cotrimoxazole (CPT). For ART, consider establishing 3- and 6-month MMD options immediately if stocks allow, so clients do not come to the clinic during possible peak COVID-19 transmission periods. Where stocks are limited, consider a priority list of clients who should be offered MMD. Programs should work with the relevant logistics and supply chain management agencies to ensure adequate stock for all necessary medications.
- 2.4.4. Consider differentiated service delivery through community initiation and refill of PrEP. Clients who are currently on PrEP should be offered MMD, and follow-up for side effects should be conducted virtually using phones, SMS, etc. All clients on PrEP should also continue to receive adherence support at the community level as well as from service providers using virtual platforms.

- 2.4.5. Advocate for and support revision of government policy to permit MMD for more clients on ART, including relaxing the criteria for eligibility for MMD.
- 2.4.6. Update training and communications with health facility staff, peer navigators, and counselors on the importance of immediate linkage to ART for clients newly diagnosed HIV-positive.
- 2.4.7. Establish alternate ART distribution plans with clear SOPs if clinics and drop-incenters (DICs) are unable to function because staff are sick or quarantined (decentralized community distribution, pharmacies, private clinics, home delivery, etc.). Processes for referral to new distribution sites should be tested ahead of time. The handling of confidential medical records, ARV stocks, proper recording keeping, and communication with potential confused or distraught clients will require careful planning.
- 2.4.8. Create a directory of ART facilities available for clients in case they are unable to access ART at preferred DICs (e.g., health centers, other DICs, or clinics within the areas supported by the DIC). A plan for shifting ARV stocks, records, and communication with ART patients is essential. When a facility's operations are reduced or stopped, communicate this immediately to affected beneficiaries.
- 2.4.9. Help peer navigators/case managers continue supporting HIV-positive KP individuals while enhancing their safety and protection from COVID-19 through use of phone-based support, virtual case management software, and online platforms (such as the Online Reservation App).
- 2.4.10. Operationalize other adherence support measures such as the use of text messaging, online case management, etc.

### MAINTAINING ACCESS TO ART FOR PEOPLE LIVING WITH HIV

Ensuring continued access to ART for people living with HIV is critically important for maintaining gains in global HIV response during the COVID-19 pandemic. Priority actions for programs include:

- Support fast-tracked and emergency policies for full implementation of 3- and 6-month MMD of ART as recommended by <u>UNAIDS</u> to allow clients to maintain ART adherence while health facilities are overwhelmed by COVID-19 cases and when lockdowns and social distancing limit ART refills.
- Train case management and peer navigator teams to support clients with uptake of MMD of ART.
- Adequately supply case management and peer navigator teams with tools and devices to maintain contact with all beneficiaries living with HIV to provide virtual check-ins and support their continued access to ART.

- 2.4.11. Consider delaying routine VL testing until the capacity of laboratory services normalizes (but continue to provide ongoing support for adherence). Certain groups of PLHIV should be prioritized for VL testing during this time. They include those with suspected treatment failure after enhanced adherence support, those who are yet to be virally suppressed, and pregnant women.
- 2.4.12. Consider systems for VL sample collection at the community level such as the use of dry blood spot, home collection, and testing at private facilities/laboratories.
- 2.4.13. Prioritize VL testing for unstable clients, especially those who were recently initiated on ART but eligible for VL testing, and those with adherence challenges.

### 2.5. Promote access to essential wrap-around services

- 2.5.1. Since TB and COVID-19 may have overlapping symptoms, programs should consider screening and testing for both infections, especially in settings with high prevalence of TB. Depending on the outcome of the screening, clients should be linked to appropriate facilities for further diagnostic work-up and management.
- 2.5.2. PLHIV with TB coinfection should be promptly initiated on TB treatment and if not already on ART, should be commenced on ART as soon as possible.
- 2.5.3. All PLHIV already on TB treatment should continue to access their treatment and should avoid exposure to COVID-19 both in the community and facilities. Such patients should be considered for MMD of anti-TB medications. As much as possible, try to avoid face-to-face support (usually a part of directly observed therapy) by leveraging virtual support systems.
- 2.5.4. As much as possible during the COVID-19 pandemic, help female program beneficiaries who do not wish to become pregnant access family planning services. Provide MMD of oral contraceptive pills and condoms for clients who choose those methods. For clients who use or desire a long-acting contraceptive method, provide them with an updated list of facilities where they can access that service.
- 2.5.5. For programs that cater to people who inject drugs, consider offering extra supplies for beneficiaries in case of service closures, including syringes and harm reduction equipment for safer smoking, snorting, and injecting drug use.
- 2.5.6. Help transgender program beneficiaries to limit disruptions to gender-affirming treatments, including hormone replacement therapy.

### 3. Monitor and improve client outcomes

Country programs will need to adjust their monitoring and evaluation (M&E) systems to allow for continued monitoring of HIV service delivery and to monitor the impact of COVID-19 on HIV programs and beneficiaries.

### 3.1. Prepare strategic information systems for physical distancing

- 3.1.1. Ensure that all sites and outreach workers have adequate supplies of the relevant data collection tools.
- 3.1.2. Consider scaling up the use of online and virtual data collection and reporting tools for outreach and clinical staff such as eCascade, the DHIS2 tracker tool, and the <u>Online Reservation App (ORA).</u>

# 3.2. Use strategic information systems to monitor the impact of COVID-19 on programs and beneficiaries

- 3.2.1. Depending on the services that are affected, a small set of indicators that can quickly demonstrate changes in service availability, uptake, and outcome among KPs should be tracked. This could be done using the standard indicators or additional ones that are able to quickly detect changes in the health of the project, the staff, or individual beneficiaries. Potential indicators that can be used for this purpose include: KP PREV, TS TST, HTS TST POS, TX NEW, and PrEP NEW.
- 3.2.2. Use the weekly data collected for high frequency reporting to track trends on service uptake.
- 3.2.3. Track key local changes such as new policies that affect implementation (e.g., those affecting movement of implementers or the number of people who can be gathered for any event, such as a training) or the interruption of services, including closure of facilities as a result of COVID-19.
- 3.2.4. Use security incident logs to capture issues faced during outreach or at facilities.
- 3.2.5. Ask CSOs about challenges faced by their staff on a weekly basis and use these data for immediate decision-making (e.g., the need for more laptops as all staff begin to work from home).

### **Additional resources**

- AVAC (2020). COVID-19 resources for Advocates. <a href="https://www.avac.org/covid-19-resources-advocates">https://www.avac.org/covid-19-resources-advocates</a>
- 2. CDC (2020). Stress and Coping: https://www.cdc.gov/coronavirus/2019-ncov/prepare/managing-stress-anxiety.html
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- 5. IAS (2020). COVID-19 DSD Resources: <a href="http://www.differentiatedcare.org/Resources/Reso
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- 10.WHO (2020). Country & Technical Guidance Coronavirus disease (COVID-19) https://www.who.int/emergencies/diseases/novel-coronavirus-2019/technical-guidance
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